## Message

From: Shari Ring [Shari.Ring@cadmusgroup.com]

Sent: 12/14/2020 7:07:24 PM

To: Ho, Yenhung [Ho.Yenhung@epa.gov]

Subject: FW: [EXT] CES revised plan for Mendota Financial Responsibility

Attachments: CES\_Mendota CCS\_Class VI FR Summary\_update 14dec2020\_confidential.pdf

Hi Calvin,

I suspect that CES is going to propose something a bit "un-standard" for their approach to financial responsibility. In that case, approving it would be a judgment call by EPA, so I assume that we should not provide any determination as to the appropriateness of what they propose during the call.

We can answer their "technical" questions on the phone, and be informed to have a conversation with you and David later.

Does that line up with your expectations? Let me know if you want to discuss before or after the call with CES.

From: Rebecca Hollis <rhollis@cleanenergysystems.com>

Sent: Monday, December 14, 2020 1:55 PM

To: Natalie Nowiski <NNowiski@slb.com>; Ho, Yenhung <Ho.Yenhung@epa.gov>; Shari Ring

<Shari.Ring@cadmusgroup.com>; Albright, David <Albright.David@epa.gov>; 'Kevin Casey'

<kevin@beaufortrosemary.com>; gardner.sa@gmail.com

Cc: Jaime Rooke < Jaime.Rooke@cadmusgroup.com>

Subject: [EXT] CES revised plan for Mendota Financial Responsibility

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All,

In preparation for our updated Financial Responsibility discussion tomorrow, please find the attached slides for our Mendota CCS project.

We will review these in detail during our call. Please treat this information as preliminary and confidential.

Looking forward to the discussion.

Thank you and best regards,

-Rebecca

Rebecca Hollis

**Director Business Development -**

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